



## International Year of Cooperatives 2025

*“A Year of Cooperative Empowerment and Expansion”*

January 18, 2026

### Key Takeaways

- More than **8.5 lakh** cooperatives registered; **6.6 lakh** functional, serving **32 crore** members across **30 sectors** with **10 crore** women linked to cooperatives through SHGs
- **79,630** Primary Agricultural Credit Societies (PACS) approved for computerisation; **59,261** PACS actively using ERP software; hardware delivered to **65,151** PACS; online audits completed in **42,730** PACS; **32,119** PACS enabled as e-PACS.
- **32,009** new multipurpose PACS, dairy, and fisheries cooperatives registered nationwide
- **National Co-operative Exports Limited (NCEL)** exports: **13.77 LMT** worth **Rs.5,556 crore** to **28 countries**, dividend of 20% distributed to member cooperatives.
- **National Cooperative Organics Limited (NCOL)** membership: **10,035** cooperatives; **28** organic products
- **Bharatiya Beej Sahakari Samiti Limited (BBSSL)** membership: **31,605** cooperatives
- **National Cooperative Development Corporation (NCDC)** disbursed **Rs.95,183 crore** in FY 2024-25; **Rs.95,000 crore** disbursed so far in **FY 2025-26**.
- World's largest decentralised grain storage plan operational: godowns completed in **112 PACS** creating **68,702 MT** storage capacity
- **Sahakar Taxi** registered over **1.5 lakh** drivers and **2 lakh** customers during trial runs.

### Introduction

The **cooperative movement** in India draws philosophical grounding from the ancient concept of “**Vasudhaiva Kutumbakam**”, which views “**the world as one family**,” and embodies principles of mutual respect, shared responsibility, and universal solidarity. This enduring ethos of collective well-being continues to shape the evolution of cooperative institutions in India, which prioritize community-centric development. India’s commitment to promoting and strengthening the cooperative model, guided by the vision of “**Sahkar Se Samridhi**,” remains a key aspect of its development strategy. The government continues to focus on strengthening and expanding the cooperative movement by

deepening its outreach to the grassroots and by creating an enabling policy, legal, and institutional framework.

The **International Cooperative Alliance (ICA)** defines cooperatives as member-owned and member-governed enterprises, guided by shared economic, social, and cultural objectives in their decision-making. The global significance of cooperatives was formally recognised by the United Nations, which declared **2025** as the *“International Year of Cooperatives” (IYC)*, announced on *19<sup>th</sup> June 2024*, under the theme *“Cooperatives Build a Better World”*.



The theme highlighted the contribution of cooperatives in addressing contemporary global challenges and advancing the **UN Sustainable Development Goals (SDGs) by 2030**. Through **IYC 2025**, the United Nations sought to mobilise action at national, regional, and global levels, encouraging governments, institutions, and individuals to strengthen cooperative enterprises in pursuit of a more sustainable and equitable future.

## Overview of Cooperative Movement in India

During the **pre-Independence period**, cooperatives gained legal recognition with the enactment of the Cooperative Credit Societies Act, 1904. Following Independence, cooperatives emerged as a key instrument of decentralized development and participatory governance. The establishment of institutions such as the **National Cooperative Development Corporation (NCDC) (1963)** and the **National Bank for Agriculture and Rural Development (NABARD) (1982)** further strengthened rural credit systems and cooperative growth, while the creation of a dedicated **Ministry of Cooperation** on **6<sup>th</sup> July 2021**, marked a significant milestone by providing focused national attention to the sector.

Cooperatives in India operate across a wide range of sectors, including agriculture, credit, banking, housing, and women’s welfare, and collectively account for more than **one-fourth** of the world's cooperatives. As of **December 2025**, the **National Cooperative Database (NCD)** records over **8.5 lakh cooperatives**, of which approximately **6.6 lakh** are operational, covering nearly **98 percent of rural India** and serving around **32 crore members** across **30 sectors**. These institutions connect milk producers, artisans, fishers, traders, and workers to markets, while connections with women-led SHGs have integrated nearly **10 crore women** into the cooperative framework. From nationally recognized entities such as Amul to major institutions like **NABARD, KRIBHCO, and IFFCO**, alongside thousands of local societies and cooperatives, these entities constitute a foundational pillar of India’s economic architecture.



## Holistic Initiatives and Achievements in the Year

The Ministry of Cooperation has undertaken a range of initiatives to address the evolving needs of cooperative societies and their members. Guided by the vision of **“Sahkar Se Samridhhi”**, these efforts aim to strengthen the cooperative movement nationwide and enable cooperatives to realize their full economic and social potential.



## Making Primary Cooperatives Economically Vibrant and Transparent

### Enhancing Inclusivity and Governance in PACS

In consultation with States, UTs, and major cooperative institutions, the Government has issued **Model Bye-laws** to enable Primary Agricultural Credit Societies (**PACS**) to undertake more than **25 business activities** while strengthening governance, transparency, and accountability. These bye-laws also

widen membership by ensuring the participation of **women and SC/ST communities**. So far, **32 States/UTs** have adopted or aligned their bye-laws with these provisions.

***Primary Agricultural Credit Societies (PACS)** are village-level institutions that provide short-term credit and financial services to rural borrowers, and facilitate the collection of repayments.*

### **Modernizing Cooperative Credit through Digital Platforms**

The Government of India has approved a **Rs.2,925.39 crore** project to **computerise** functional **Primary Agricultural Credit Societies (PACS)** and integrate them onto a common **Enterprise Resource Planning (ERP)-based national software platform**. Implemented for the period 2022-23 to 2026-27, following approval on June 29, 2022, the initiative digitally links PACS with NABARD through State Cooperative Banks and district central cooperative banks.

Under the scheme, each PACS will be provided with essential hardware support, including a computer, webcam, VPN, printer, and biometric device. This infrastructure will facilitate the effective completion of subsequent implementation steps. The **ePACS** system comprehensively captures financial and operational transactions, generating financial statements in accordance with the **Common Accounting System (CAS)-MIS standards**.

As on date:

- **59,261 PACS** are actively using ERP software, compared to **47,155 PACS as on 2 January 2025**.
- Hardware delivered to **65,151 PACS**, covering about **82%** of the expanded target of **79,630 PACS (as against 57,578 PACS covered as of January 2025)**.
- Online audits completed in **42,730 PACS**
- **32,119 PACS** enabled as e-PACS
- **34.94 crore** transactions processed through **22 ERP modules**
- Software available in **14 languages**

### **Establishment and Scaling of Multipurpose Cooperatives at the Grassroots**

The Government of India has approved the plan to establish new multipurpose PACS, dairy, and fisheries cooperatives with the objective of achieving comprehensive coverage of all panchayats and villages across the country over the **next five years**.

According to the **National Cooperative Database** **32,009** new **PACS, dairy, and fishery cooperatives** have been registered. At present, **PACS** operates in **2,55,881 Gram Panchayats (GPs)**, dairy cooperatives cover **87,159 GPs**, and **fisheries cooperatives** are present in **29,964 Gram Panchayats nationwide**.

### **Integration of PACS with Central Government Schemes**

**Primary Agricultural Credit Societies (PACS)** have been integrated with multiple central government schemes, significantly expanding their role as village-local service delivery hubs. So far, **38,190 PACS** have been upgraded into **Pradhan Mantri Kisan Samridhi Kendras (PMKSKs)** to supply agricultural inputs, while **51,836 PACS** function as **Common Service Centres (CSCs)** delivering more than **300 e-**

services. So far, **4,192 PACS/ cooperative societies** from **34 States/ UTs** have applied online for **PM Bhartiya Jan Aushadhi Kendra**, out of which **4,177 PACS** have been given initial approval by PMBI and **866** have received drug licences from State Drug Controllers, and **812 PACS** have been assigned store codes to operate as Pradhan Mantri **Bhartiya Janaushadhi Kendras (PMBJKs)**, thereby improving access to affordable medicines. PACS are also eligible to establish **retail petrol and diesel outlets** under the **Combined Category 2 (CC2)** framework, with **117** opting for bulk-to-retail conversion and **59** commissioned by Oil Marketing Companies. Till now **394 PACS/ LAMPS** from **28 States/ UTs** have applied online for retail petrol/ diesel dealership, out of which 10 PACS have been commissioned. Furthermore, PACS can apply for **LPG distributorships** to diversify their revenue streams, and **962 PACS** have been identified as Paani Samitis to undertake the **operations and maintenance of rural piped water supply schemes**, thereby strengthening their role as multipurpose service centres at the grassroots level.

#### **Formation of new Farmer Producer Organizations (FPOs) by PACS**

Under the FPO scheme, **1100** additional FPOs have been allotted to the **National Cooperative Development Corporation (NCDC)** in cooperative sector. Now, PACS will be able to do other economic activities related to agriculture as FPOs. Till now a total of **1863 FPOs** have been formed in the cooperative sector by NCDC, out of which **1117 FPOs** have been formed through strengthening of PACS. Under the scheme, an amount of **Rs.206 crore** has been disbursed to FPOs/CBBOs till date.

#### **Formation of Fish Farmer Producer Organization (FFPO)**

To provide market linkage and processing facilities to the fishermen, NCDC has registered **70 FFPOs** in the initial phase. Department of Fisheries, Government of India has further allocated the conversion of **1000 existing fisheries cooperative societies** into FFPOs to NCDC, with an approved outlay of **Rs.225.50 crore**. NCDC has so far facilitated the formation of **1,070 FFPOs**, and the strengthening of **2,348 FFPOs** is currently under progress. Under the scheme, an amount of **Rs.98 crore** has been disbursed to FFPOs/CBBOs.

#### **Strengthening Financial Inclusion through Cooperative Bank Mitras**

**Dairy and Fisheries cooperative societies** can be made as **Bank Mitras** of **District Central Cooperative Banks (DCCBs)** and **State Cooperative Banks (StCBs)** to expand their business and promote financial inclusion. With support from the **National Bank for Agriculture and Rural Development (NABARD)**, **Micro-ATMs** are also being provided to these Bank Mitra Co-operative Societies to strengthen digital financial inclusion and enable transparent, traceable, **“door-step financial services”**. A total of **12219** Bank Mitra have been appointed in Gujarat with the issuance of **12624 Micro-ATM**, covering all **14330 Gram Panchayats** in the state of Gujarat. The scheme added another revenue stream for Dairy cooperative societies and PACS, besides generating employment for over **15,000**. Based on learnings of the scheme, national wide rollout is planned as per the SOP of the ministry.

### **Rupay Kisan Credit Card to Members of Cooperative Societies**

A Pilot project has been started in **Panchmahal and Banaskantha** districts of Gujarat to expand the reach and capacity of Rural Co-operative Banks and to provide necessary liquidity to the members of Rural Co-operative Societies. Under this project, Bank Accounts of all the members of the cooperative societies are being opened in the concerned District Central Cooperative Banks and with the support of NABARD, Rupay-Kisan Credit Cards (KCCs) are being distributed to the account holders. More than **22 lakh kisan credit cards** have been issued through which more than **10,000 crores** of loans have been disbursed creating entrepreneurship and employment.

### **World's Largest Decentralised Grain Storage Plan**

The Government approved the world's largest grain storage plan in the Cooperative Sector on **31st May 2023** and has launched it as a pilot project to address deficits in food grain storage capacity at the grassroots level. The plan focuses on developing agricultural infrastructure at the **Primary Agricultural Credit Society (PACS)** level, including storage godowns, custom hiring centres, processing units and Fair Price Shops, through convergence with existing Government of India schemes such as the **Agriculture Infrastructure Fund (AIF)**, **Agricultural Marketing Infrastructure Scheme (AMI)**, **Sub Mission on Agricultural Mechanisation (SMAM)** and **Pradhan Mantri Formalisation of Micro Food Processing Enterprises (PMFME)**.

As on **30 December 2025**:

- Godowns completed in **112 PACS (Pilot Phase I - 11, Rajasthan - 82, Maharashtra - 15, Gujarat - 4)**
- Storage capacity created: **68,702 MT**
- Scheme expanded beyond PACS to all cooperative societies

### **White Revolution 2.0**

The Ministry of Cooperation has launched **White Revolution 2.0** to strengthen and expand dairy cooperatives, boost milk procurement, and create better livelihood opportunities for women and rural producers. The initiative aims to **increase milk procurement by 50 per cent in five years** by integrating currently uncovered areas into the cooperative network. A Standard Operating Procedure (SOP) was launched on **19<sup>th</sup> September 2024**, followed by the inauguration of **6,600 new Dairy Cooperative Societies (DCS)** on **25th December 2024**. So far, **20,070 DCSs** have been registered across **31 States and Union Territories**.

### **Atmanirbharta Abhiyan**

The Ministry of Cooperation has launched a programme to promote the production of **tur, masur, urad, and maize** by linking farmers with cooperative networks and ensuring assured procurement at the **Minimum Support Price (MSP)**, while permitting open market sales when prices exceed MSP. To facilitate implementation, the **National Cooperative Consumer Federation (NCCF)** and **National Agricultural Cooperative Marketing Federation of India (NAFED)** have developed digital registration platforms, **e-samyukti** and **e-samridhi**, for farmer enrolment through cooperatives. To promote domestic production of pulses and maize, **56,673 PACS/FPOs** and **54.74 lakh** farmers have registered

on e-Samyukti and e-Samridhi portals. Procurement achieved includes **9.08 LMT** of pulses and **45,105 MT** of maize.

### Strengthening the Cooperative Banks

Beyond PACS, digital reforms now cover the wider cooperative ecosystem to create an integrated and transparent structure. *“Sahakar Sarathi”*, a shared service entity approved by the **Reserve Bank of India**, supports **Rural Cooperative Banks (RCBs)** with more than **13 digital, financial and audit services**. It has an **authorised capital of Rs.1,000 crore**, with **33.33 per cent shareholding** each by **NABARD, NCDC and RCBs**. Cooperative banks are also being onboarded to the **RBI Integrated Ombudsman Scheme** to improve grievance redressal. To encourage stronger institutional performance, a **Cooperative Ranking Framework** was launched on **24th January 2025**, using digital indicators such as audit quality, operational efficiency and financial strength to promote transparency and competitiveness across cooperatives.

### Three New National-Level Multi-State Societies

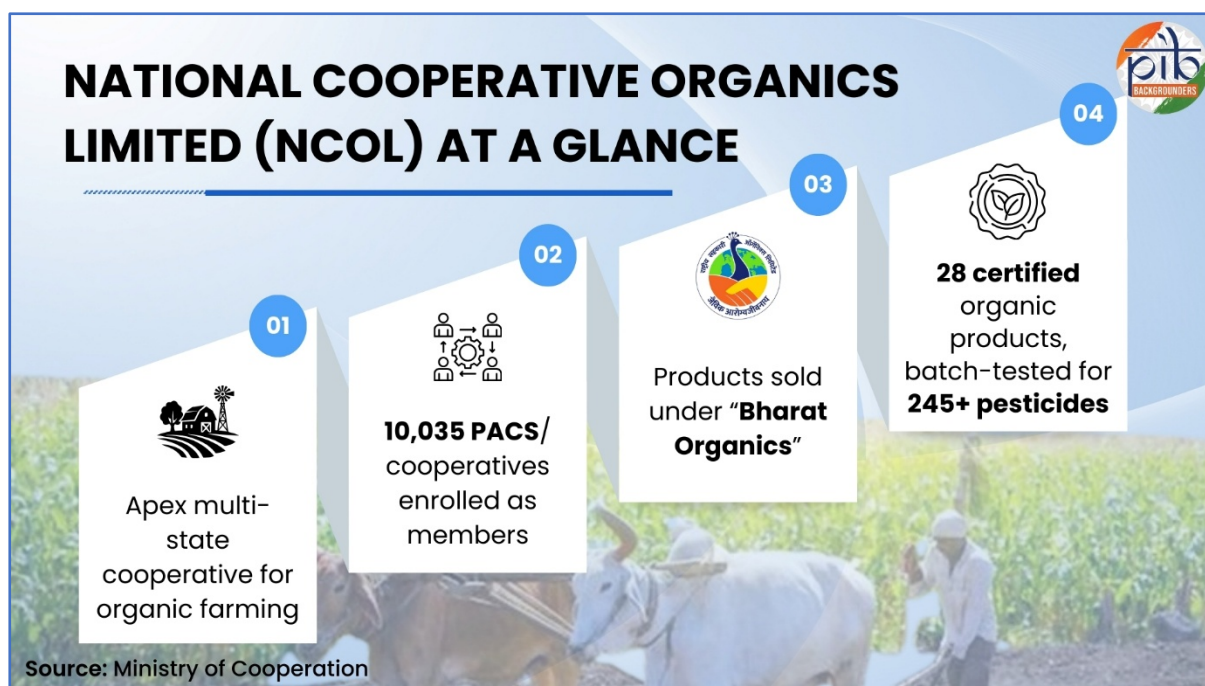
#### Strengthening the Cooperative Seed Ecosystem: Establishment of BBSSL

**Bharatiya Beej Sahakari Samiti Limited (BBSSL)** has been established by the Government as a new apex multi-state cooperative seed society under the **Multi-State Cooperative Societies (MSCS) Act, 2002**. The institution is mandated to coordinate the production, testing, certification, procurement, processing, storage, branding, labelling, and packaging of **foundation and certified seeds** through **Primary Agricultural Credit Societies (PACS)**. BBSSL has introduced seeds under the brand *“Bharat Beej”*, and to date, **31,605 PACS and cooperative societies** have enrolled as members.

#### Apex Framework for Organic Farming and Market Integration: NCOL

**National Cooperative Organics Limited (NCOL)** has been established as the apex multi-state cooperative to promote and scale **organic farming** in India. With a membership of **10,035 PACS and cooperative societies**, NCOL provides comprehensive end-to-end support encompassing aggregation, certification, testing, processing, branding, and export facilitation. NCOL markets certified organic produce under the *“Bharat Organics”* brand, offering **28 products** that undergo batch-wise testing for more than **245 pesticides**. In addition, NCOL has entered into partnerships with several States to support procurement, certification processes, and cluster-based initiatives.





### National Apex Cooperative for Export Promotion: NCEL

**National Co-operative Exports Limited (NCEL)** has been established as a national-level, multi-state cooperative to promote and facilitate exports from India's cooperative sector. Approved by the Union Government and registered under the **Multi-State Co-operative Societies Act, 2002**, on **25 January 2023**, NCEL functions as an apex umbrella organization, representing cooperatives across sectors in international markets and strengthening their global trade engagement. So far, **13,890 PACS/cooperative societies** have become members of NCEL. In **Q3 of FY 2025-26**, NCEL exported **13.77 LMT** of agri commodities worth **Rs.5,556.24 crore**. A **20% dividend** was distributed to members.

### Capacity Building and Training Programs in Cooperatives

#### Establishment of Cooperative University

**Tribhuvan Sahkari University:** The Ministry of Cooperation has set up **Tribhuvan Sahkari University (TSU)** as India's first national university for the cooperative sector by converting IRMA, with the Act taking effect on **6th April 2025**. TSU began functioning immediately and launched three postgraduate programmes in 2025-26. The University will build skilled manpower and support the goals of the National Cooperation Policy 2025 through education, research and sector-wide affiliations.

#### Training Programmes

Capacity-building programmes for members, secretaries, and board members of newly registered PACS are conducted through the **National Council for Cooperative Training (NCCT)** and **NABARD**. In 2024-25, NCCT conducted **4,389 training programmes** and trained **3.15 lakh participants**. CSC-focused training covered **30,210 PACS**. Awareness programmes, walkathons and youth initiatives were organised nationwide.



## National Cooperative Development Corporation (NCDC)

The **National Cooperative Development Corporation (NCDC)**, established in **1963** under the Ministry of Cooperation, serves as a key institution for providing financial and technical support to cooperatives across both farm and non-farm sectors. It helps strengthen the production, storage, and processing of agricultural produce, promoting income-generating activities such as dairy, fisheries, handloom, and women-led cooperatives. Through these efforts, NCDC enhances the economic role of cooperatives and supports livelihoods at the grassroots level.

NCDC operates dedicated schemes such as ***Nandini Sahakar, Swayam Shakti Sahakar, Ayushman Sahakar, and Yuva Sahakar***, which provide concessional finance, interest subvention, and start-up support to **women-led, youth-led, SC/ST, and innovative cooperatives**.

NCDC disbursed **Rs.95,183 crore** in **FY 2024-25** and **Rs.95,000 crore** in **FY 2025-26** (till date). The Government has also permitted NCDC to issue **Rs.2,000 crore** in government-guaranteed bonds.

## Sahakar Taxi Cooperative Limited (India's first cooperative-led Mobility platform)

**Sahakar Taxi Cooperative Limited** is India's first cooperative-led mobility initiative, created to offer fair earnings for drivers and affordable services for passengers. The cooperative is promoted by **Amul, NAFED, NABARD, IFFCO, KRIBHCO, NDBB & NCEL** with an authorized Share Capital- **Rs.300 crore**. Over **1,50,000 drivers** and **2,00,000 customers** have already registered on app in trial run in NCR and Gujarat. Over **5000** daily rides have been done in trial run before proposed official launch in January. The scheme is expected to have nation-wide presence by 2029.

## Inclusion of Cooperative Societies as 'Buyer' on the GeM Portal

The registration of Cooperative Societies as buyers has been approved on the **Government e-Marketplace (GeM)** in 2022. Cooperative Societies can procure goods and services from about **67 lakh** verified sellers and service providers on the GeM platform. So far, **721 Cooperative Societies** have been onboarded as buyers, with efforts also underway to encourage their registration as sellers. To date, these societies have completed **3,285 transactions** amounting to **Rs.396.77 crore**.

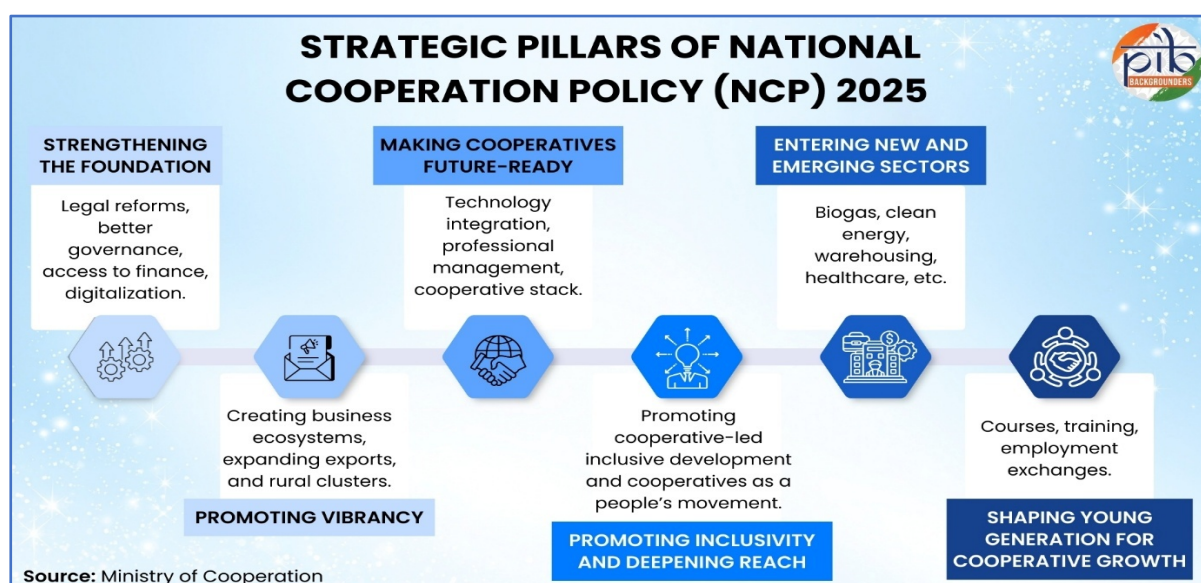
## Creation of National Cooperative Database (NCD)

A comprehensive **National Cooperative Database (NCD)** was launched on **8<sup>th</sup> March 2024** by the Ministry of Cooperation with support from States and Union Territories. It provides single-point access to data on **over 8.5 lakh cooperative societies** with **approximately 32 crore members** across **30 sectors**, and is regularly updated by State and Union Territory nodal officers. The database is accessible at: <https://cooperatives.gov.in/en>

## National Cooperation Policy (NCP)

The **National Cooperation Policy (NCP) 2025** was launched by the Ministry of Cooperation on **24<sup>th</sup> July, 2025**. The policy outlines a long-term strategic framework to revitalise and modernise India's cooperative movement. Anchored in the vision of **Viksit Bharat 2047** and the principle of **Sahkar-se-**

**Samridhi**, the policy builds on India's rich cooperative legacy to strengthen cooperatives, enhance inclusivity, and prepare them for future challenges. It articulates a mission to achieve **16 objectives** over the next decade, structured around **six strategic mission pillars**.



### Relief to Cooperative Societies in the Income Tax Act

Recent tax reforms have eased the financial burden on cooperatives while improving their operational capacity to better serve members. The surcharge applicable for cooperatives with taxable income between **Rs.1 crore** and **Rs.10 crore** has been reduced from **12 percent** to **7 percent**, while the Minimum Alternate Tax has been lowered from **18.5 percent** to **15 percent**. Additionally, new manufacturing cooperatives established on or before **31<sup>st</sup> March 2024** are eligible for a concessional corporate tax rate of **15 percent**. For PACS, Primary Cooperative Agriculture and Rural Development Banks (RRBs), the permissible limits on cash deposits, payments, loans, and repayments per member have been enhanced from **Rs. 20,000** to **Rs. 2 lakh**, thereby providing greater operational flexibility and facilitating improved service delivery.

### Revival of Cooperative Sugar Mills

The Government has provided major fiscal support to cooperative sugar mills by exempting payments up to the **Fair and Remunerative Price (FRP)** or **State Advised Price (SAP)** from taxation since **April 2016**, and allowing past payments as expenditure, delivering tax relief of **over Rs.46,000 crore**. A **Rs.10,000 crore** loan scheme through **NCDC** is supporting ethanol, cogeneration and working capital needs, with **Rs.1,000 crore** released to NCDC and **Rs.10,005 crore** disbursed to **56 mills**. Cooperative mills now receive the same treatment as private firms in ethanol procurement, and existing ethanol plants are being converted into multi-feed units to use **maize**. The **GST on molasses** has been reduced from **28% to 5%**, and revival efforts are underway at **Kodinar, Talala and Valsad** to strengthen operations and farmer incomes.

## Conclusion

India's commitment to strengthening cooperatives as a driver of inclusive and equitable growth is reflected in the comprehensive set of reforms undertaken in alignment with the objectives of the International Year of Cooperatives 2025. Guided by the vision of *Sahkar se Samriddhi*, a series of reforms have enhanced the transparency, functionality, and multipurpose role of Primary Agricultural Credit Societies (PACS), expanded the cooperative network to the panchayat level, augmented storage and processing infrastructure, and provided targeted support to women and marginalized communities.

Digitalisation, new multi-state cooperatives, capacity-building institutions, and supportive financial and policy measures have further improved governance, efficiency, and market integration. Collectively, these efforts demonstrate the evolving role of **India's cooperative movement** in fostering resilient livelihoods, strengthening rural economies, and promoting participatory and sustainable development.

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